



# Antifragile Worksheet

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**Antifragile**  
Thriving in Uncertainty

1. Thriving in uncertainty requires ensuring you survive *and* taking bets on the massive upsides of change.
2. Answer the “Fortify the Castle” questions to identify where you are overly exposed to disproportionately growing damage.
3. Explore where and how you could take advantage of all the changes / uncertainties / disruptions - Go Viking



**WHERE TO FORTIFY THE CORE**

Where are you **overly reliant on one thing?** (Person, Customer, Supplier, Process, External Factor...)

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Where are you **overly linear** in your processes?

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Where are you **overly efficient** – single point of failure?

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Where are you **overly centralized?**

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Where are you **scale sensitive?** (100 small knocks on a China cup is fine, but 1 knock 100X bigger breaks the cup)

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Where do **things get stuck**, when they should flow?

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What **external factor** that if it changed, you would fail? (Pandemic, Technology, Unsolved SDG, Recession...)

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If you can't do \_\_\_\_\_, then you are in trouble?

If it becomes too easy to do \_\_\_\_\_, then you are in trouble?

If it becomes too cheap to do \_\_\_\_\_, then you are in trouble?

Where is there a **path to contagion** - if it starts it will spread like wildfire?

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**WHERE TO GO VIKING**



Write down three changes / uncertainties / disruptions that you are seeing that could be a massive upside for you?

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How could you take advantage of the changes / uncertainties / disruptions?

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How could you take an option on these opportunities - i.e. get involved without betting the company on them?

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